



# **CONTENTS**

Figures, Tables, and Exhibit vii Preface ix

## PART ONE: THE ESSENTIALS OF GLOBAL AND MULTICULTURAL NEGOTIATION 1

- 1 Introduction to Culture and Negotiation: The Context of Global and Multicultural Negotiations 3
- 2 The Wheel of Culture 21
- 3 Strategies for Global Intercultural Interactions 61
- 4 Cross-Cutting Issues in Negotiation 77

#### PART TWO: A STEP-BY-STEP GUIDE TO INTERCULTURAL NEGOTIATIONS 127

- 5 The Preparation Stage 129
- 6 Beginning Negotiations 149
- 7 Identifying and Exploring Issues 185
- 8 Cultural Patterns in Information Exchange 221

#### vi CONTENTS

- 9 Problem Solving and Option Generation 247
- 10 Influence and Persuasion Strategies 283
- 11 Assessing Options 327
- 12 Reaching Closure and Developing Agreements 347
- 13 Implementing Agreements 367

### PART THREE: ASSISTED NEGOTIATIONS AND THIRD-PARTY ROLES 387

- 14 Assisted Negotiations 389
- Attp://www.phookshop.com 15 Facilitation and Mediation 407

References 435

The Authors 449

Name Index 451

Subject Index 457